

May Brown Bag Presentations

Presentation 1: Quality Assurance Update

Presentation 2: FM Hiring Plan Update

Presentation 3: Work Order Process Flow

Quality Assurance Update

MCHUMOR by T. McCracken



"Kids can shoot a basket from 50 feet away, but can't hit a trash can two inches from their nose?"



"Your kid throws up a lot."

FM Building Services 5/30/17



Quality Assurance Inspections

 Purpose: Conduct custodial Quality Assurance inspections to ensure routine FM-provided services are being performed per the blink schedule: https://blink.ucsd.edu/facilities/management/cleaning/index.

and are being performed at satisfactory levels.

- Inspections detail every accessible room in every building on campus that FM maintains
- Baseline of performance created

html

- Inspections averaging 1-2 weeks per campus
- Currently on the last campus for round 5 of inspections.
 Starting 6th round soon
- Inspector: Mike Goodson (KMEA − 3rd party inspector)



Restrooms:

| Service | Frequency | | | | | |
|---------------------|------------------------|--|--|--|--|--|
| Restock supplies | Once daily on weekdays | | | | | |
| Remove trash | Once daily on weekdays | | | | | |
| Clean and disinfect | Once daily on weekdays | | | | | |
| Dusting | Twice monthly | | | | | |

Offices:

| Service | Frequency | | | | | |
|------------------|----------------------|--|--|--|--|--|
| Remove trash | Thursdays or Fridays | | | | | |
| Remove recycling | Tuesdays | | | | | |
| Vacuum, sweep | Once monthly | | | | | |



Labs:

| Service | Frequency | | | | | | |
|------------------|-----------|--|--|--|--|--|--|
| Remove trash | Tue, Fri | | | | | | |
| Remove recycling | Tuesdays | | | | | | |
| Sweep, damp-mop | Biweekly | | | | | | |

Clinics and exam rooms:

| Service | Frequency | | | | | |
|--------------------------------|------------------------|--|--|--|--|--|
| Remove trash | Once daily on weekdays | | | | | |
| Remove recycling | Tuesdays | | | | | |
| Sweep, damp-mop w/disinfectant | Once daily on weekdays | | | | | |
| Dusting | Once weekly | | | | | |



Classrooms and conference rooms:

| Service | Frequency | | | | | |
|--|------------------------|--|--|--|--|--|
| Remove trash | Once daily on weekdays | | | | | |
| Remove recycling | Tuesdays | | | | | |
| Clean floors, boards, tables and desks | Once daily on weekdays | | | | | |
| Restock board trays | Once daily on weekdays | | | | | |
| Align chairs | Once daily on weekdays | | | | | |
| Dusting | Twice monthly | | | | | |

Public areas (lobbies, elevators, corridors, etc.):

| Service | Frequency | | | | | | |
|--------------------------|-------------|--|--|--|--|--|--|
| Remove trash | Wed, Fri | | | | | | |
| Sweep, vacuum, damp-mop | Once weekly | | | | | | |
| Clean drinking fountains | Mon-Wed-Fri | | | | | | |



Kitchenettes and Break Rooms:

| Service | Frequency | | | | | |
|-------------------------|------------------------|--|--|--|--|--|
| Remove trash | Once daily on weekdays | | | | | |
| Remove recycling | Once daily on weekdays | | | | | |
| Sweep, vacuum, damp-mop | Mon-Wed-Fri | | | | | |

Interior stairwells:

| Service | Frequency | | | | | | |
|-----------------|-------------|--|--|--|--|--|--|
| Remove debris | Once weekly | | | | | | |
| Sweep, damp-mop | Monthly | | | | | | |
| Clean handrails | Monthly | | | | | | |
| Dusting | Monthly | | | | | | |



Miscellaneous:

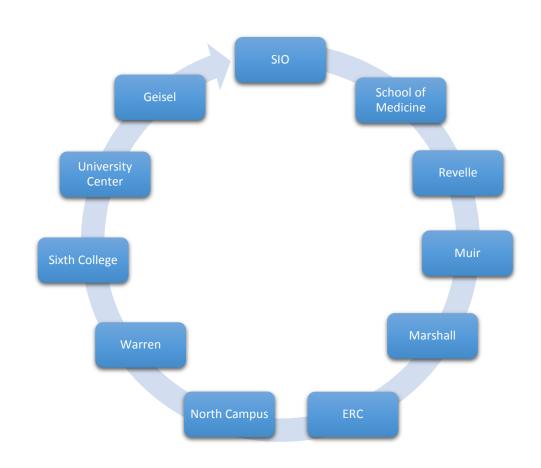
| Service | Frequency | | | | | |
|---|----------------|--|--|--|--|--|
| Secure public-access doors | As arranged | | | | | |
| Secure interior spaces | As arranged | | | | | |
| Sweep exterior patios, walkways, stairwells | Once quarterly | | | | | |

Customer-requested supplemental services:

| Service | Recharge Cost (prices subject to change) | | | | | |
|---------------------------------------|---|--|--|--|--|--|
| Repair, clean blinds | On request; approximately \$55-\$104 per hour | | | | | |
| Strip and refinish floors | On request; approximately \$0.16-\$0.31 per square foot | | | | | |
| Clean carpets | On request; approximately \$0.11 per square foot Minimum charge during business hours: \$138-\$234 Minimum charge during nights/weekends: \$174-234 | | | | | |
| Clean windows | Estimate available upon request | | | | | |
| Increased level of custodial services | On request; approximately \$46-77 per hour | | | | | |



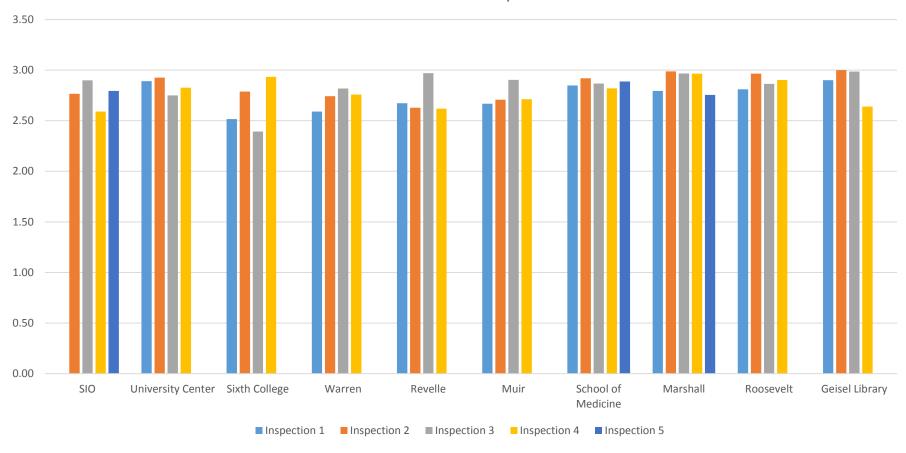
Path of Inspections





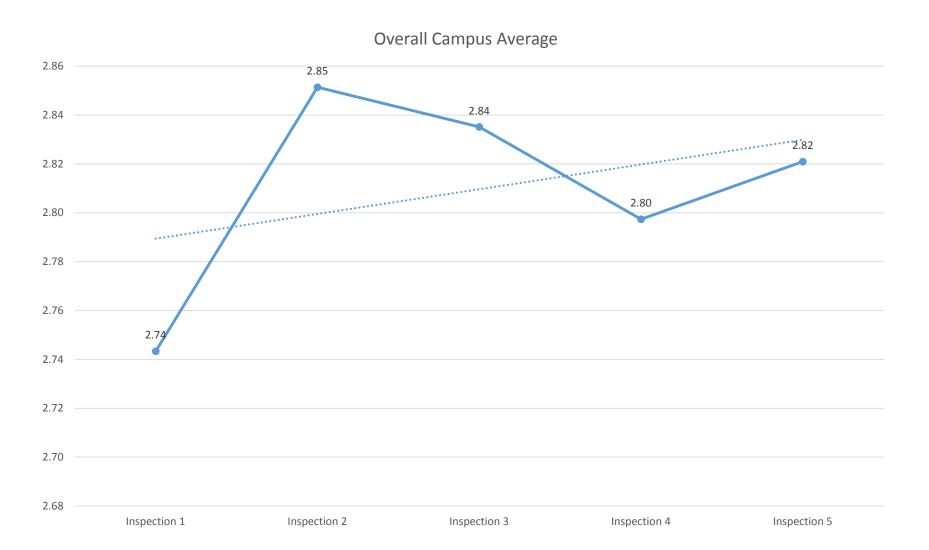
QA Inspections per Campus

Trends across Campuses





QA Inspections Campus Average





QA Inspections

- Overall decrease in rating starting Inspection 3 due to increased standards of inspections
 - Prior to Inspection 3, criteria was based only on the blink schedule
 - This only included:
 - Floor
 - Trash
 - Vents
 - Starting on Inspection 3, more criteria were added to the inspections
 - The following criteria were added to the ones above:
 - Grout/Spot Cleaning
 - Baseboards/Walls
 - Brass/Corrosion
- Although we see a dip in inspection ratings, we see an overall increase in scores throughout the inspections



What immediate effects do we see with the QA?

- Cleaner and more sanitary facilities throughout campus
- More customer-focused Building Services team
- More engaged staff and management
- Greater communication between customers and FM Building Services
- Regular presence of an FM QA person
- Supervisors revisiting "red areas"
- Continuous customer feedback
- Overall higher Customer Satisfaction scores with custodial services



Customer Satisfaction Survey 2015-16 vs. 2016-17





Example Building Inspection Report



| College | | | | | | Overall Rating | | 1 | Unpresentab | le/No |
|--------------------|-----------------|------------------|-------------------|-------------------------------|--------------------------|---------------------|---|---|--------------|---------------|
| Building | | | | | | | | 2 | Presentable, | Needs Cleaned |
| Date | QAI Time | QAI Time | Total Time | | | 2.872 | | 3 | Expected Pre | sentation/Yes |
| 3/29/2017 | 9:00 | 3:00 | 6:00 | | | 2.072 | | 4 | Above Expect | ations |
| 3/30/2017 | 7:30 | 1:30 | 6:00 | | | | | | | |
| | | | | Comments | | | | | | |
| | | | | | | | | | | |
| | | | | | | | _ | | | |
| This facility stil | l needs attenti | ion. Restrooms I | have some in | provement but still need at | tention to grout, basebo | ards, and stains on | | | | |
| walls. offices n | eed carpet cle | aning, labs need | d to be refinis | hed. Lab doors still need cle | aning and preservation. | Some customers are | | | | |
| pleased and so | me are not. | | | | | | | | | |

2nd floor women's restroom has a light out over the sink

5th floor women's restroom has a light out over the stalls.

6th floor women's restroom has a broken towel dispenser & and the cover is off of another device on the wall.

Quality Assurance Inspection Sheet In order to view picture hover mouse over red or flagged cell

| | Look at # of pics | | | | | | | Mouse over the red or flagged cells to veiw picture | | | | | | | |
|------------------|-------------------|-------------------------------|---------|---------------------|------------|-------|-------------------|---|--------------------|---------------------|-------------------|-------|--|--|--|
| Floor Conditi | Access | Pictures | Floor " | Room Type | Room Numbe | Floor | Tras 🕌 | Ven' | Grout/spot clean ▼ | Baseboard s/Wall | Brass/corrosic | Summa | Comments/Safety & Fire Hazzards | | |
| | | | B1 | Womens Restroom | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | | |
| | | | B1 | Mens Restroom | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | | |
| | | 1 | 1 | Mens Restroom | | 3 | 3 | 3 | 3 | 3 | 2 | 2 | stainless | | |
| | 1 | | 1 | Womens Restroom | | 2 | 3 | 3 | 2 | 2 | 2 | 2 | stains on walls, entry door, baseboards | | |
| | | | 2 | Mens Restroom | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | | |
| | | 1 | 2 | Womens Restroom | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | stains on wall by thevsink | | |
| | | 1 3 Womens Restroom 2 3 3 2 2 | | | 3 | 2 | grout, baseboards | | | | | | | | |
| | 1 3 Mens Restroom | | | 2 | 3 | 3 | 2 | 2 | 3 | 2 | grout, baseboards | | | | |
| | | 1 | 4 | Womens Restroom | | 2 | 3 | 3 | 2 | 2 | 2 | 2 | baseboards, stainless, stains | | |
| | | 1 | 4 | Mens Restroom | | 1 | 3 | 3 | 1 | 1 | 1 | 1 | the same as the last inspection | | |
| | | 1 | 5 | Womens Restroom | | 2 | 3 | 3 | 2 | 2 | 2 | 2 | grout, baseboards, stains, stainless | | |
| | | 1 | 5 | Mens Restroom | | 1 | 3 | 3 | 1 | 1 | 1 | 1 | the same as the last inspection | | |
| | | 1 | 6 | Womens Restroom | | 2 | 3 | 3 | 2 | 2 | 3 | 2 | minor grout, stamiess unde | | |
| | | 1 | 6 | Mens Restroom | | 2 | 3 | 3 | 2 | 2 | 3 | 2 | grout, baseboards, stains | | |
| | | | 1 | onference/Classroor | 1115 | 3 | 3 | 3 | | | | 3 | | | |
| | | | 2 | onference/Classroor | 2130 | 3 | 3 | 3 | | | | 3 | | | |
| Needs Carpet Dee | p Clean | 1 | 3 | onference/Classroor | 3500 | 3 | 3 | 3 | | | | 3 | | | |
| | | | 3 | onference/Classroor | 3501 | 3 | 3 | 3 | | | | 3 | | | |
| | | | 3 | onference/Classroor | 3502 | 3 | 3 | 3 | | | | 3 | | | |
| | | | 4 | onference/Classroor | 4503 | 3 | 3 | 3 | | | | 3 | | | |
| | | 1 | 1 | water fountain | | 3 | 3 | 3 | | | 1 | 1 | the same as the last inspection | | |
| | | | 2 | Office | 2212C | 3 | 3 | 3 | | | | 3 | | | |



| College | | | | | | | Overal | l Rating | | | 1 | Unpresentable | e/No | |
|-------------------|----------------|---------------------|--------------------|---|-------------------------|----------|---|----------|------------|----------------------------|----------------|---------------|---------------------------------|--|
| Building | | | | | | | | | 2 | Presentable, Needs Cleaned | | | | |
| Date | QAI Time | QAI Time 10:00 | Total Time 2:30 | | | | : | 3 | | | 3 | Expected Pres | Presentation/Yes | |
| 1/11/2017 | 7:30 | | | | | | ` | | | 4 | | | Above Expectations | |
| | | | | | | | | | | | | | | |
| | | | | Comments | | | | | | | | | | |
| All Customers s | speak very hig | ghly of the Custodi | al staff. Cu | s that were noted durin stodians; Veronica & El keep up the good worl | izabeth take a lot of p | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | ' | | Quality A | ssurance | e Inspe | ction S | heet | | | | | |
| | | | | In orde | r to view pictur | e hover | mouse | over r | ed or flag | ged cell | | | | |
| Look at # of pics | | | | | | | Mouse over the red or flagged cells to veiw picture | | | | | | | |
| Floor Conditi | Access | Pictures | Floor " | Room Type | Room Numbe | Floor | Tras - | Ven' | Grout/spot | Baseboards /Walls | Brass/corrosic | Summa | Comments/Safety & Fire Hazzards | |
| | | | 1 | Corridors | | 3 | 3 | 3 | | / | | 3 | | |
| | | | 1 | Lobby/Lounge | | 3 | 3 | 3 | | | | 3 | | |
| | | | 1 | Mens Restroom | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| | | | 1 | Womens Restroom | | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| | | | 1 | Office | 1601 | 3 | 3 | 3 | | | | 3 | | |
| | | | 1 | Office | 1601B | 3 | 3 | 3 | | | | 3 | | |
| | | | 1 | Office | 1601C | 3 | 3 | 3 | | | | 3 | | |
| | | | 1 | Office | 1601D | 3 | 3 | 3 | | | | 3 | | |
| | | | 1 | Office | 1601E | 3 | 3 | 3 | | | | 3 | | |
| | | | 1 | Office | 1601F | 3 | 3 | 3 | | | | 3 | | |
| | | | 1 | Kitchen/Break Room | | 3 | 3 | 3 | | | | 3 | | |
| | | | 1 | Lab | 1601G | 3 | 3 | 3 | | | | 3 | | |
| | | | 1 | Gender Neutral | 1605 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | | |
| | | | 1 | Lab | 1202 | 3 | 3 | 3 | | | | 3 | | |
| | | | | | | | | | | | | | | |
| | | | 1 | Office | 1302 | 3 | 3 | 3 | | | | 3 | | |



Attention to Detail

Before



After





Restroom fixtures

Toilet



Faucet





Urinals & toilets

Urinal needing scrubbing



Toilet in need of scrubbing





Under sink drain pipes

Corrosion/rust from lack of cleaning







Restroom partitions

Urine buildup and corrosion at edges and stainless attachment points from non-routine cleaning







Restroom base board & tile above floor

Before – dirt & residue build-up above floor

After – dirt and residue removed, looks much cleaner







Showers and floor drains

Tile, grout & drain in need of cleaning



Shower with soap residue and dirty grout





Doors, door handles and kick plates

Dirty door and push plate



Kick plate needing detailed cleaning





Stainless Steel

BEFORE



AFTER





Stainless steel restroom fixtures

Shower head, knobs and stainless backing with heavy corrosion and dull finish

Restroom trash can with heavy water streaking and corrosion







Stainless Steel

Stainless partition caps need cleaning



Rust/corrosion on handrail





Restrooms - general

Stainless fixtures not cleaned daily



Cobwebs... & spiders





Floor mats & shower room soap dispensers

Dirty entrance mat should be vacuumed/swept daily



Soap dispensers not cleaned regularly, heavy soap build-up





Paper towel dispensers

Before – dust/debris on top



After – cleaned daily they look good



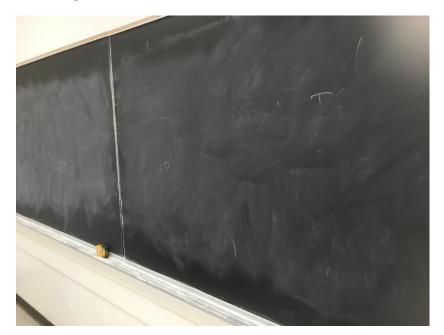


Water Fountains & Chalkboards

Water fountains not cleaned 3x a week. Dirt and water spots



Some chalkboards not cleaned daily. Chalk trays need cleaning daily

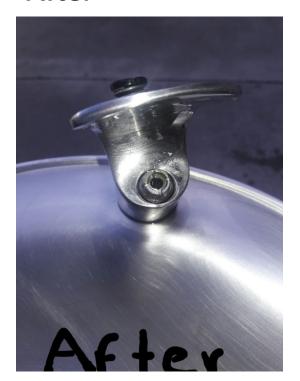


Water fountain calcium build-up

Before



After





Custodial closets

Cluttered custodial closet



Non-labeled bottles – OSHA fine





Inspection and Response

Inspection Photo



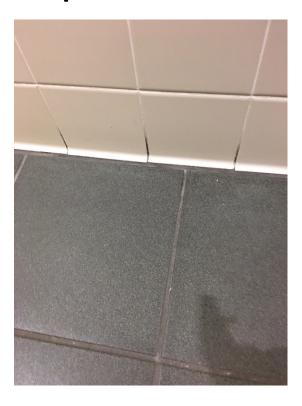
Supervisor's response



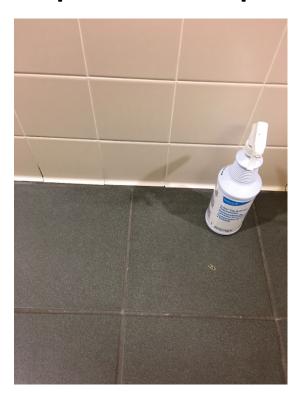


Inspection and Response

Inspection Photo



Supervisor's Response





Inspection and Response

Restroom tile floor before



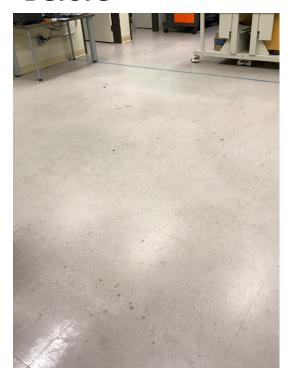
After



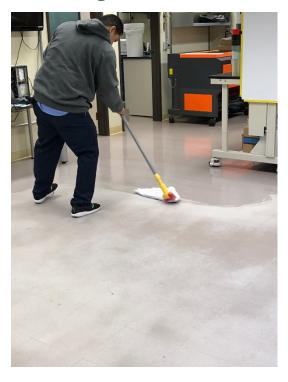


Lab floor

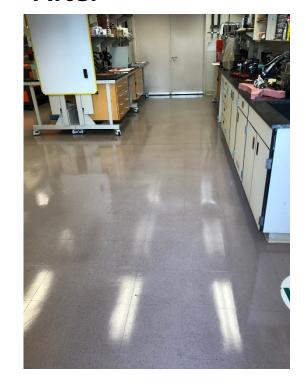
Before



During



After





Restroom floors & tile/grout cleaning

Before – extreme dirt/grime in grout



White grout!





Shower/locker room — Before....







During.....







After









FACILITIES MANAGEMENT

Office during...



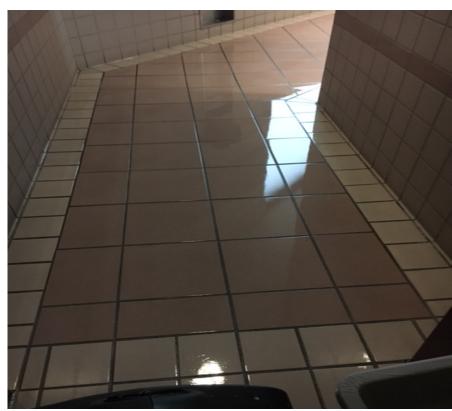
After





Restroom floors before & after

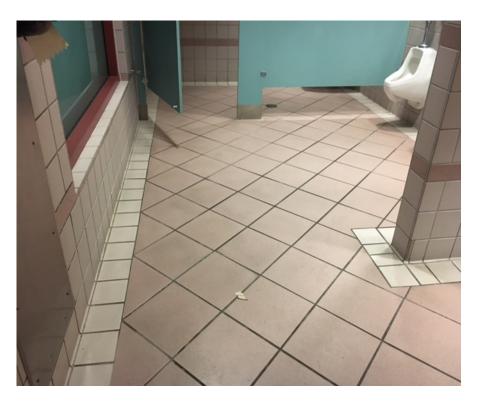






Before...

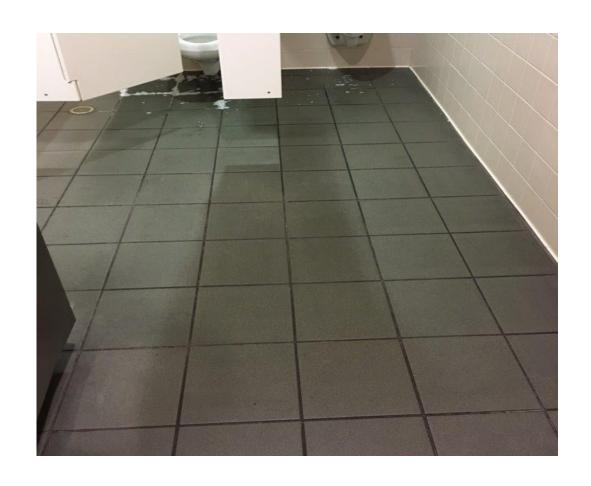
After







Restroom floor before...





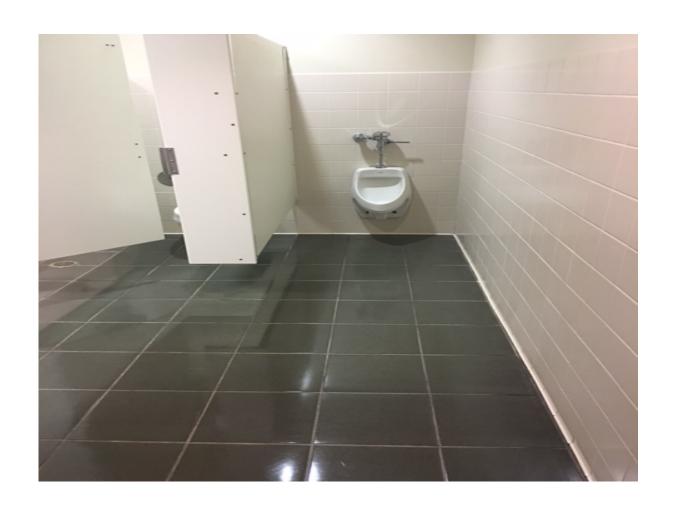
During....





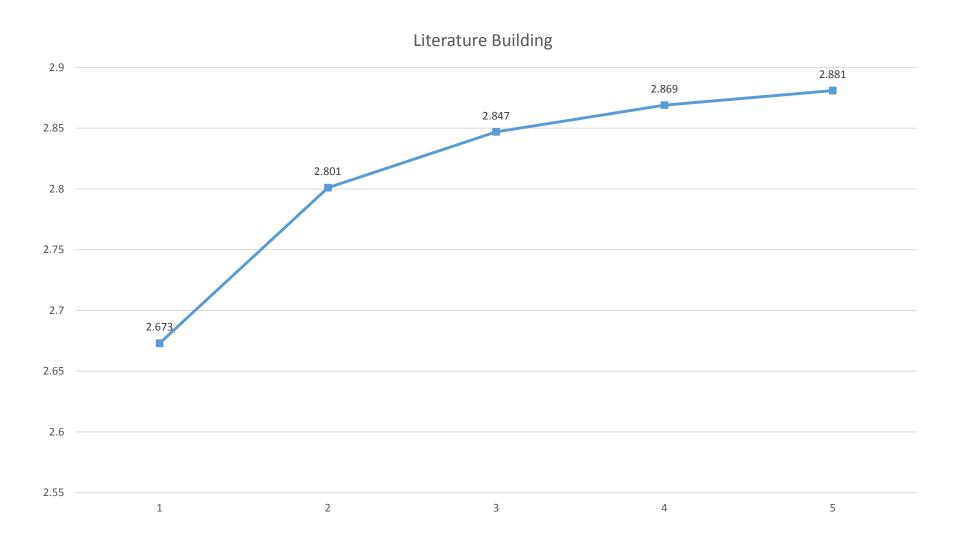


After



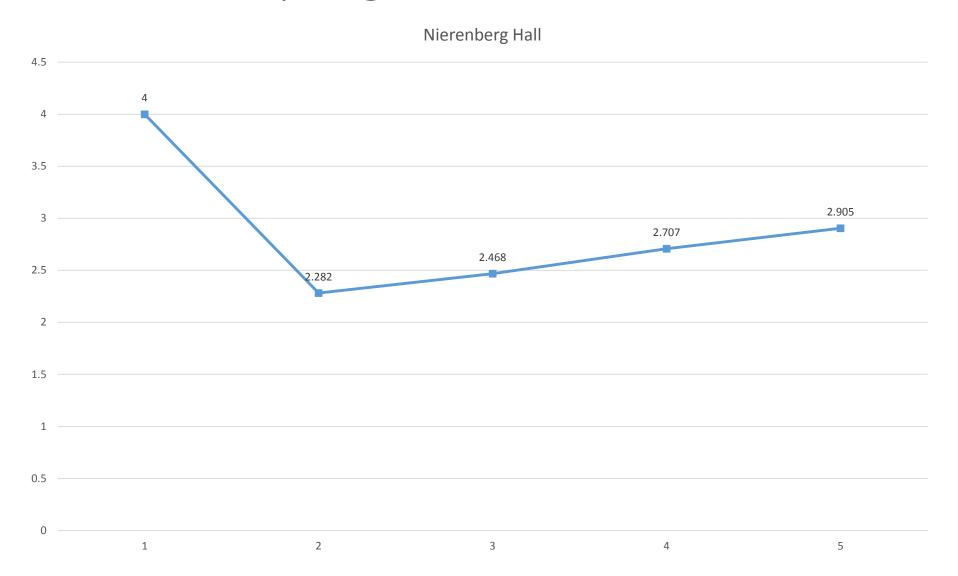


We see progress!





We see progress!





Customer Feedback



Examples of Customer Feedback

- "Custodial services are great on the fourth floor.
 Trash cans are emptied regularly, bathrooms are kept tidy and clean, and I've always had positive interactions with staff members. Let them know: keep up the good work!"
- "I do not speak for the department or building as a whole, but I personally, haven noticed that cleaning services have improved since the last time you came by a few months ago. Thanks!"



More Customer Feedback

- "I just wanted to reaffirm what I mentioned in our conversation. The custodial services Teresa provides are absolutely top-notch, and could not be better. Consistently high-quality, and with the warmest demeanor. Could not recommend her more highly."
- "Thanks very much for stopping by earlier today to check on our satisfaction with custodial services. I have been VERY pleased with how my office looks—I really appreciate the thoroughness of the custodial staff in keeping the office looking great!"



Questions?



FM Hiring Plan Update May 2017

Facilities Management

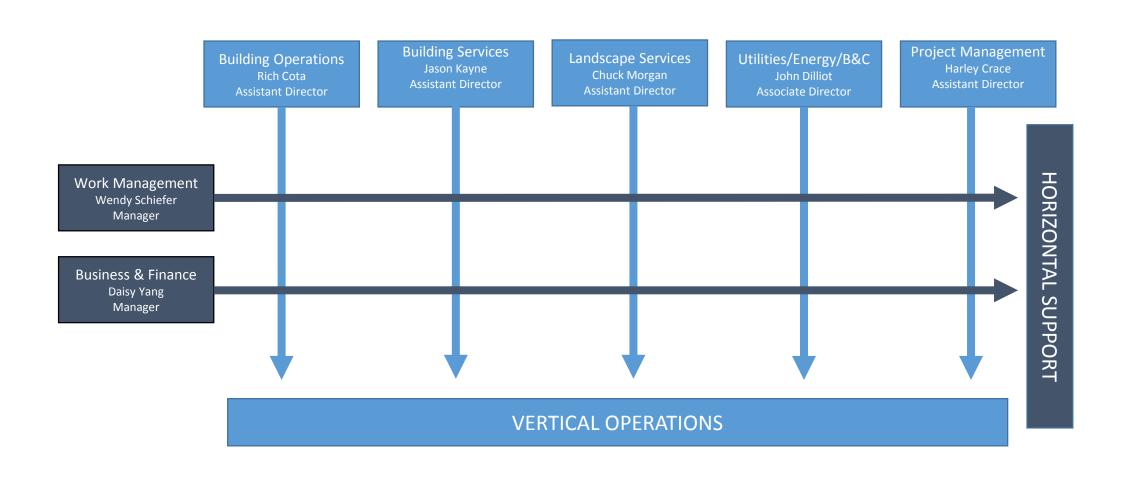
Facilities Management Mission

Provide top quality support across our spectrum of services – building operations, building services, landscape services, energy & utilities services, and project management - that is responsive, service-oriented, effective, and environmentally-focused.

FM Focus Areas

- 1) People: All FM personnel are valued professionals, each of whom plays an important part in supporting the overall organization.
- 2) Clients: Take ownership of client issues and strive to increase quality, responsiveness, communication, cost effectiveness, and transparency.
- 3) Operations: Successfully execute work to meet or exceed our client's expectations and strive to increase our capability, productivity, and effectiveness through continuous process improvement.

FM Organization Structure



FM PERSONNEL

| | Start of the FY | <u>Departed FM</u> | <u>Hired</u> | End of the FY |
|---------|-----------------|--------------------|--------------|---------------|
| FY08/09 | 425 | 18 | 14 | 421 |
| FY09/10 | 421 | 45 | 3 | 379 |
| FY10/11 | 379 | 21 | 4 | 362 |
| FY11/12 | 362 | 19 | 11 | 354 |
| FY12/13 | 354 | 16 | 5 | 343 |
| FY13/14 | 343 | 28 | 10 | 325 |
| FY14/15 | 325 | 21 | 43 | 347 |

FV15/16

3.17

59

BUILDING OPERATIONS PERSONNEL

| | <u>Maintainers</u> | <u>Supervisors</u> | MGSF(SF) | SF/FTE |
|---------|--------------------|--------------------|-----------|---------|
| FY08/09 | 99 | 9 | 7,249,759 | 73,230 |
| FY09/10 | 90 | 6 | 7,346,908 | 81,632 |
| FY10/11 | 83 | 7 | 8,250,841 | 99,408 |
| FY11/12 | 82 | 6 | 8,539,327 | 104,138 |
| FY12/13 | 79 | 6 | 8,733,252 | 110,547 |
| FY13/14 | 70 | 6 | 8,935,290 | 127,647 |
| FY14/15 | 79 | 5 | 9,844,439 | 124,613 |

60

16 92 5

9 800 078

Building Services Personnel

| | <u>Custodial</u> | <u>Supervisors</u> | MGSF(SF) | SF/FTE |
|---------|------------------|--------------------|-----------|--------|
| FY08/09 | 170 | 8 | 7,249,759 | 42,646 |
| FY09/10 | 160 | 7 | 7,346,908 | 45,918 |
| FY10/11 | 151 | 7 | 8,250,841 | 54,641 |
| FY11/12 | 152 | 6 | 8,539,327 | 56,180 |
| FY12/13 | 145 | 6 | 8,733,252 | 60,229 |
| FY13/14 | 146 | 4 | 8,935,290 | 61,201 |
| FY14/15 | 155 | 4 | 9,844,439 | 63,513 |

FV15/16

169

Landscape Services Personnel

| | <u>Landscape FTEs</u> | <u>Supervisors</u> | Maint. Acreage | Acre/FTE |
|---------|-----------------------|--------------------|----------------|----------|
| FY08/09 | 62 | 6 | 834 | 13.5 |
| FY09/10 | 54 | 5 | 834 | 15.4 |
| FY10/11 | 52 | 5 | 834 | 16.0 |
| FY11/12 | 49 | 5 | 834 | 17.0 |
| FY12/13 | 47 | 5 | 834 | 17.7 |
| FY13/14 | 43 | 4 | 834 | 19.4 |
| FY14/15 | 44 | 3 | 834 | 19.0 |
| FY15/16 | 41 | 4 | 834 | 20.3 |

Priorities & Strategy

Priority

- 1) Backfilling Vacancies Immediate Need
- 2) New Buildings coming online Near-term Need
- 3) FM Growth (Phase 1, 2, & 3) Ultimate Need

Strategy: Fill as many Priority 1, 2, & 3 positions per recruitment as possible – continue cycling recruitments until all positions are filled.



Backfilling Vacancies

- Positions vacated from JANUARY 1, 2014 May 31, 2017 (automatic backfill of those positions unless FM leadership determines the position is no longer required).
 - 114 Positions Vacated
 - 88 Back-Filled (1 offer accepted; start date identified for 6/5)
 - 26 Remaining
 - 6 candidates identified for hire
 - 15 vacancies in recruitment
 - 5 vacancies pending action Updating Job Description and Pending Postings



Hiring Plan Status as of 31MAY17

Phase 1:

- 30 Positions Identified
- 27 Candidates Hired
- 3 Vacancies Remaining
 - 1 candidate identified for hire
 - 1 recruitment in progress
 - 1 position being reevaluated by department (on hold)

Phase 2:

- 16 Positions Identified
- 14 Candidates Hired (3 offers accepted; start dates identified for 6/12)
- 2 Vacancies Remaining
 - 1 candidate identified for hire
 - 1 vacancy in recruitment



Hiring Plan Status as of 31MAY17

Alternative Funding:

- 44 Positions Identified (20 positions added in November 2016)
- 19 Candidates Hired
- 25 Vacancies Remaining
 - 17 vacancies in recruitment
 - 8 vacancies pending action Updating Job Descriptions; Pending Recruitments

Phase 3:

- 94 Positions Identified
- 73 Candidates Hired (3 offers accepted; start dates identified for 6/2, 6/5, and 6/12)
- 21 Vacancies Remaining
 - 8 candidates identified for hire
 - 7 vacancies in recruitment
 - 6 vacancies pending action Updating Job Descriptions; Pending Recruitments



| Date Vacated | Position | Hiring Status |
|--------------|-----------------------------|---------------|
| 1/3/2014 | Carpenter | HIRED |
| 1/21/2014 | Electrician | HIRED |
| 2/28/2014 | Building Maintenance Worker | HIRED |
| 3/25/2014 | Carpenter | HIRED |
| 4/8/2014 | Landscape Tech | HIRED |
| 5/2/2014 | Sr. Custodian | HIRED |
| 5/12/2014 | ENGR ASC | HIRED |
| 6/27/2014 | Sr. Custodian Supervisor | HIRED |
| 6/27/2014 | Sr. Custodian | HIRED |
| 6/27/2014 | Painter | HIRED |
| 6/27/2014 | Painter | HIRED |
| 6/27/2014 | Landscape Tech | HIRED |
| 6/27/2014 | Plumber | HIRED |
| 6/27/2014 | Prin Lab Mechanician | HIRED |
| 9/10/2014 | Sr. Custodian | HIRED |
| 11/5/2014 | Systems Operator | HIRED |
| 12/12/2014 | Superintendent | HIRED |
| 12/21/2014 | Electrician | HIRED |
| 1/2/2015 | Sr. Custodian | HIRED |
| 1/18/2015 | Lead Custodian | HIRED |
| 1/30/2015 | Superintendent | HIRED |
| 2/27/2015 | Assistant Director - PM | HIRED |
| 2/27/2015 | Painter/Signmaker | HIRED |
| 2/28/2015 | Superintendent | HIRED |
| 3/4/2015 | Landscape Technician | HIRED |
| 3/6/2015 | Sr. Custodian | HIRED |
| 4/30/2015 | Admin Analyst | HIRED |

| Date Vacated | Position | Hiring Status |
|--------------|---------------------------------|--|
| 5/12/2015 | Sr. Building Maintenance Worker | HIRED |
| 5/14/2015 | Sr. Custodian | HIRED |
| 5/19/2015 | Administrative Analyst | JD IN FINAL STAGES |
| 5/25/2015 | Systems Operator | HIRED |
| 5/25/2015 | Refrigeration Mech | HIRED |
| 5/31/2015 | Principle Lab Mechanician | HIRED |
| 6/11/2015 | Sr. Custodian | HIRED |
| 6/28/2015 | IPE | CONVERTED FROM PAINTER TO IPE POSITION PER DEPARTMENT REQUEST; JD UNDER REVIEW |
| 6/29/2015 | Blank Ast 3 | HIRED |
| 6/29/2015 | Sr. Custodian | HIRED |
| 6/29/2015 | Admin Analyst | HIRED |
| 6/29/2015 | Sr. IPE | HIRED |
| 6/29/2015 | Electrician | HIRED |
| 6/30/2015 | Lead Custodian | HIRED |
| 6/30/2015 | Sr. IPE | HIRED |
| 7/15/2015 | Sr. IPE | HIRED |
| 9/18/2015 | Sr. IPE | HIRED |
| 9/28/2015 | Refrigeration Mech | HIRED |
| 9/30/2015 | Sr. Custodian | HIRED |
| 10/12/2015 | Sr. Custodian | HIRED |
| 10/29/2015 | Sr. IPE | CANCELLED CONTRACT POSITION; ADDED CAREER POSITION TO ALTERNATIVE FUNDING/RECHARGE |
| 11/13/2015 | Building Maintenance Worker | HIRED |
| 12/2/2015 | Plumber | HIRED |
| 12/18/2015 | Locksmith | HIRED |
| 12/18/2015 | Landscape Technician | HIRED |
| 12/21/2015 | Sr. Custodian | HIRED |
| 12/23/2015 | Sr. Custodian Supervisor | HIRED |

| Date Vacated | Position | Hiring Status |
|----------------------|--|---|
| 1/6/2016 Electrician | | HIRED |
| 1/19/201 | Sr. Building Maintenance Worker | HIRED |
| 1/20/201 | 6 Sr. Custodian | HIRED |
| 1/29/201 | Lead Landscape Technician | HIRED |
| 2/16/201 | 6 Sr. Custodian | HIRED |
| 2/19/201 | Superintendent (Grounds) | HIRED |
| 2/28/201 | 6 Central Utility Plant Operator | HIRED |
| 3/31/201 | Grounds Equipment Operator | HIRED |
| 4/4/201 | 6 <mark>Sr. Building Maintenance Worker</mark> | RECRUITMENT IN PROGRESS |
| 4/12/201 | 6 Sr. Custodian | HIRED |
| 4/19/201 | 6 Principal Lab Mechanician | JD UNDER REVIEW; ON HOLD PER DEPARTMENT |
| 4/29/201 | 6 Maintenance Mechanic | HIRED |
| 5/2/201 | 6 Admin Analyst | HIRED |
| 5/12/201 | 6 Sr. Custodian Supervisor | HIRED |
| 5/27/201 | 6 Sr. IPE | HIRED |
| 5/27/201 | 6 Sr. IPE | HIRED |
| 5/27/201 | Lead Landscape Technician | HIRED; CONVERTED FROM LANDSCAPE TECH TO LEAD LANDSCAPE TECH POSITION PER DEPARTMENT REQUEST |
| 6/3/201 | 6 Assistant 3 | HIRED |
| 6/20/201 | 6 Maintenance Mechanic | HIRED |
| 6/29/201 | 6 Carpenter | HIRED; CONVERTED FROM LEAD CARPENTER TO CARPENTER PER DEPARTMENT REQUEST |
| 6/29/201 | 6 Sr. Custodian | HIRED |
| 6/29/201 | Sheetmetal Worker | RECRUITMENT IN PROGRESS |
| 7/1/201 | 6 Sr. IPE | HIRED |
| 7/1/201 | 6 Maintenance Mechanic | HIRED |
| | Maintenance Systems Operator | HIRED |
| 7/11/201 | 6 Maintenance Mechanic | HIRED |

| Date Vacated | Position | Hiring Status |
|--------------|---|--|
| 8/1/201 | 6 Sr. IPE | HIRED |
| 8/4/201 | 6 Sr. Building Maintenance Worker | HIRED |
| 8/8/201 | 6 Maintenance Mechanic | HIRED |
| 8/11/201 | 5 Electrician | HIRED |
| 8/15/201 | 6 Sr. Custodian | HIRED |
| 9/16/201 | 6 Sr. Custodian | HIRED |
| 9/26/201 | 6 Associate Engineer | HIRED |
| 9/30/201 | 6 Plumber | HIRED |
| 9/30/201 | 6 Sr. Custodian | OFFER ACCEPTED; START DATE IDENTIFIED FOR 6/5 |
| 10/6/201 | 6 Lead Custodian | HIRED |
| 10/10/201 | 6 Lead Custodian | HIRED |
| 10/24/201 | 6 Landscape Technician | HIRED |
| 10/24/201 | 6 Landscape Technician | CANDIDATE IDENTIFIED |
| 10/24/201 | 6 Landscape Technician | CANDIDATE IDENTIFIED |
| 10/31/201 | 6 <mark>Sr. Custodian</mark> | RECRUITMENT IN PROGRESS |
| 12/1/201 | 6 Landscape Technician | RECRUITMENT IN PROGRESS |
| 12/1/201 | 6 Sr. Building Maint. Worker (Landscape Services) | JD UPDATE; RECRUITMENT PENDING |
| 12/5/201 | 6 <mark>Sr. Custodian</mark> | CANDIDATE IDENTIFIED |
| 12/13/201 | 6 Sr. Building Maintenance Worker | RECRUITMENT IN PROGRESS |
| 12/15/201 | 6 <mark>Sr. Building Maintenance Worker</mark> | RECRUITMENT IN PROGRESS |
| 12/18/201 | 6 <mark>Sr. Building Maintenance Worker</mark> | RECRUITMENT IN PROGRESS |
| 12/21/201 | 6 Sr. IPE | CANDIDATE IDENTIFIED |
| 1/19/201 | 7 Carpenter | HIRED |
| 1/30/201 | 7 <mark>Sr. Custodian</mark> | RECRUITMENT IN PROGRESS |
| 1/31/201 | 7 Sr. Custodian | CONVERTED FROM SR. CUSTODIAN TO BMW POSITION PER DEPARTMENT REQUEST; PENDING POSTING |

| Date Vacated | Position | Hiring Status |
|--------------|-----------------------------------|-------------------------|
| 2/1/2017 | Sr. Custodian | RECRUITMENT IN PROGRESS |
| 2/2/2017 | Sr. Custodian | RECRUITMENT IN PROGRESS |
| 2/10/2017 | Sr. IPE | CANDIDATE IDENTIFIED |
| 3/20/2017 | Sr. Custodian | CANDIDATE IDENTIFIED |
| 4/1/2017 | Sr. Custodian | RECRUITMENT IN PROGRESS |
| 4/14/2017 | Utilities Analyst | RECRUITMENT IN PROGRESS |
| 4/25/2017 | Sr. Custodian | RECRUITMENT IN PROGRESS |
| 5/1/2017 | Sr. Custodian | RECRUITMENT IN PROGRESS |
| 5/30/2017 | Electrician | RECRUITMENT IN PROGRESS |
| 6/29/2017 | CUP Operator (Retirement in June) | HIRED |

Phase 1 Hiring Plan Progress

| Unit | | Position | Hiring Status |
|------------------|----|--|---|
| Bldg Ops | 1 | Lead Systems Operator (HVAC) | HIRED |
| Bldg Ops | 2 | Admin. III | HIRED |
| Bldg Ops | 3 | Main Campus Graveyard Watch (Maintenance Mech) | HIRED |
| Bldg Ops | 4 | SIO Graveyard Watch (Maintenance Mech) | HIRED |
| | | Energy/Utilities/BC Analyst (state) | DEPT REEVALUATING; ON HOLD (REPRIORITIZED AFTER NEW |
| Utilities | 5 | | BUILDINGS) |
| BLS | 6 | Custodial Supervisor - Sr (Day) | HIRED |
| BLS | 7 | Custodial Supervisor - Sr (Night) | HIRED |
| Bldg Ops | 8 | SIO Swing Shift Watch (Maintenance Mech) | HIRED |
| Bldg Ops | 9 | Main Campus Swing Shift Watch (Maintenance Mech) | HIRED |
| Bldg Ops | 10 | Plumber | HIRED |
| Bldg Ops | 11 | Electrician (Relamper) | HIRED |
| Bldg Ops | 12 | BAS SUPERINTENDENT | CANDIDATE IDENTIFIED |
| BLS | 13 | Sr Custodian (Day) | HIRED |
| BLS | 14 | Sr Custodian (Night) | HIRED |
| BLS | 15 | Sr Custodian (Day) | HIRED |
| Bldg Ops | 16 | Sr. Building Maintenance Worker (Relamper) | HIRED |
| Bldg Ops | 17 | Fire Alarm Tech (Fire Alarm Tech Spec) | HIRED |
| Bldg Ops | 18 | Superintendent (SIO) | HIRED |
| Bldg Ops | 19 | Superintendent (Gen. Elec) | HIRED |
| <u>Utilities</u> | 20 | High Voltage Supervisor (State) | RECRUITMENT IN PROGRESS |
| BLS | 21 | Sr Custodian (Day) | HIRED |
| BLS | 22 | Sr Custodian (Night) | HIRED |
| BLS | 23 | Sr Custodian (Day) | HIRED |
| BLS | 24 | Sr Custodian (Night) | HIRED |
| Bldg Ops | 25 | Superintendent (Relamp) | HIRED |
| Bldg Ops | 26 | Electrician (General) | HIRED |
| Work Management | 27 | Customer Service Representative | HIRED |
| Bldg Ops | 28 | Main Campus Graveyard Watch (Maintenance Mech) | HIRED |
| Bldg Ops | 29 | Electrician (General) | HIRED |
| Utilities | 30 | Sr. Custodian | HIRED |

Phase 2 Hiring Plan Progress

| Unit | Priority | Position | Hiring Status |
|----------|----------|-----------------------------|--|
| BLS | 31 | Sr. Custodian | HIRED |
| BLS | 32 | Sr. Custodian | HIRED |
| BLS | 33 | Sr. Custodian | HIRED |
| BLS | 34 | Sr. Custodian | HIRED |
| BLS | 35 | Building Maintenance Worker | HIRED |
| Bldg Ops | 36 | Sr. BMW (Relamper) | OFFER ACCEPTED; START DATE IDENTIFIED FOR 6/12 |
| Bldg Ops | 37 | Sr. BMW (Metasys) | OFFER ACCEPTED; START DATE IDENTIFIED FOR 6/12 |
| Bldg Ops | 38 | Superintendent (Trades) | RECRUITMENT IN PROGRESS |
| Bldg Ops | 39 | Plumber | HIRED |
| BLS | 40 | Sr. Custodian Supervisor | HIRED |
| BLS | 41 | Sr Custodian (Night) | HIRED |
| BLS | 42 | Sr Custodian (Day) | HIRED |
| Bldg Ops | 43 | Sr. BMW (Lock Shop) | OFFER ACCEPTED; START DATE IDENTIFIED FOR 6/12 |
| Bldg Ops | 44 | Sr. BMW (SIO) | HIRED |
| Bldg Ops | 45 | Sr. BMW (Plumbing) | CANDIDATE IDENTIFIED |
| Bldg Ops | 46 | AC/R tech (Weekend) | HIRED |

Alternative Funding Progress

1) Recharge & Purchased Utilities based on workload

| Unit | Priority | Position | Hiring Status | |
|--------------------|----------|--|-------------------------|--|
| Utilities | 1 | Meter Electrician (Non State) | HIRED | |
| Utilities | 2 | CUP Instrument & Controls Tech (Non State) | HIRED | |
| Utilities | 3 | MBCx Engineer (Non State) | JD UNDER REVIEW | |
| Bldg Ops | 4 | Building Systems Operator (Metasys) | HIRED | |
| Bldg Ops | 5 | Plumber (Weekend) | HIRED | |
| Bldg Ops | 6 | BSO (Metasys) | HIRED | |
| Bldg Ops | 7 | Sr. BMW (Metasys) | HIRED | |
| Bldg Ops | 8 | Painter/Sign Maker | HIRED | |
| Bldg Ops | 9 | Sr. BMW (Plumbing) | HIRED | |
| Project Management | 10 | Contract Specialist | HIRED | |
| Project Management | 11 | Project Specialist | HIRED | |
| Project Management | 12 | Project Specialist | HIRED | |
| Bldg Ops | 13 | IPE Mechanical | JD UNDER HR REVIEW | |
| Bldg Ops | 14 | IPE Electrical | JD UNDER HR REVIEW | |
| Bldg Ops | 15 | IPE Plumbing | JD UNDER HR REVIEW | |
| Work Management | 16 | Stores Worker | HIRED | |
| Project Management | 17 | Sr. Superintendent | HIRED | |
| Project Management | 18 | Sr. Superintendent | HIRED | |
| Project Management | 19 | Pre-Design Manager | HIRED | |
| Landscape Services | 20 | Landscape Technician | RECRUITMENT IN PROGRESS | |
| Project Management | 21 | Sr. IPE | HIRED | |
| Project Management | 22 | Sr. IPE | RECRUITMENT IN PROGRESS | |
| Project Management | 23 | Sr. IPE | RECRUITMENT IN PROGRESS | |
| Project Management | 24 | Sr. IPE | RECRUITMENT IN PROGRESS | |

Alternative Funding Progress

Recharge & Purchased Utilities based on workload

| Unit | Priority | Position | Hiring Status |
|-----------------|----------|-------------------------|-------------------------|
| Bldg Ops | 25 | Sr. Superintendent | JD UNDER REVIEW |
| Bldg Ops | 26 | Carpenter | HIRED |
| Bldg Ops | 27 | Electrician | HIRED |
| Bldg Ops | 28 | Electrician | RECRUITMENT IN PROGRESS |
| Bldg Ops | 29 | Electrician | RECRUITMENT IN PROGRESS |
| Work Management | 30 | IPE (Project Planner) | JD UNDER REVIEW |
| Work Management | 31 | IPE (Project Planner) | JD UNDER REVIEW |
| Bldg Ops | 32 | Plumber | HIRED |
| Bldg Ops | 33 | Plumber | RECRUITMENT IN PROGRESS |
| Bldg Ops | 34 | Plumber | RECRUITMENT IN PROGRESS |
| Bldg Ops | 35 | Painter | RECRUITMENT IN PROGRESS |
| Bldg Ops | 36 | Painter (Flooring) | RECRUITMENT PENDING |
| Bldg Ops | 37 | Admin Asst III | RECRUITMENT IN PROGRESS |
| Bldg Ops | 38 | Sr. BMW | RECRUITMENT IN PROGRESS |
| Bldg Ops | 39 | Sr. BMW | RECRUITMENT IN PROGRESS |
| Bldg Ops | 40 | Sr. BMW | RECRUITMENT IN PROGRESS |
| Bldg Ops | 41 | Sr. BMW | RECRUITMENT IN PROGRESS |
| Bldg Ops | 42 | Systems Operator (HVAC) | RECRUITMENT IN PROGRESS |
| Bldg Ops | 43 | Sheet Metal Worker | RECRUITMENT IN PROGRESS |
| Bldg Ops | 44 | Refrigeration Mechanic | RECRUITMENT IN PROGRESS |

| Unit | Priority | Position | Hiring Status |
|----------------|----------|--------------------------|---------------|
| Bldg Ops | 1 | Carpenter | HIRED |
| Bldg Ops | 2 | Painter | HIRED |
| Bldg Ops | 3 | Sr. BMW | HIRED |
| Bldg Svcs | 4 | Sr. Custodian | HIRED |
| Bldg Svcs | 5 | Sr. Custodian | HIRED |
| Bldg Svcs | 6 | Sr. Custodian | HIRED |
| Bldg Svcs | 7 | Sr. Custodian | HIRED |
| Bldg Svcs | 8 | Sr. Custodian | HIRED |
| Bldg Svcs | 9 | Sr. Custodian | HIRED |
| Landscape Svcs | 10 | Landscape Technician | HIRED |
| Landscape Svcs | 11 | Landscape Technician | HIRED |
| Bldg Ops | 12 | Electrician | HIRED |
| Bldg Ops | 13 | Locksmith | HIRED |
| Bldg Ops | 14 | Maintenance Mechanic | HIRED |
| Bldg Ops | 15 | Systems Operator | HIRED |
| Bldg Ops | 16 | Plumber | HIRED |
| Bldg Ops | 17 | Fire Alarm Electrician | HIRED |
| Bldg Ops | 18 | Painter | HIRED |
| Bldg Svcs | 19 | Sr. Custodial Supervisor | HIRED |
| Bldg Svcs | 20 | Sr. Custodial Supervisor | HIRED |
| Bldg Svcs | 21 | Sr. Custodian | HIRED |
| Bldg Svcs | 22 | Sr. Custodian | HIRED |

| Unit | Priority | Position | Hiring Status |
|----------------|----------|--|----------------------|
| Bldg Svcs | 23 | Sr. Custodian | HIRED |
| Bldg Svcs | 24 | Sr. Custodian | HIRED |
| Bldg Svcs | 25 | Sr. Custodian | HIRED |
| Bldg Svcs | 26 | Sr. Custodian | HIRED |
| Bldg Svcs | 27 | Sr. Custodian | HIRED |
| Bldg Svcs | 28 | Sr. Custodian | HIRED |
| Bldg Svcs | 29 | Sr. Custodian | HIRED |
| Bldg Svcs | 30 | Sr. Custodian | HIRED |
| Bldg Svcs | 31 | Sr. Custodian | HIRED |
| Bldg Svcs | 32 | Sr. Custodian | HIRED |
| Bldg Svcs | 33 | Sr. Custodian | HIRED |
| Bldg Svcs | 34 | Sr. Custodian | HIRED |
| Bldg Svcs | 35 | Sr. Custodian | HIRED |
| Bldg Svcs | 36 | Sr. Custodian | HIRED |
| Bldg Svcs | 37 | Sr. Custodian | HIRED |
| Bldg Svcs | 38 | Sr. Custodian | HIRED |
| Bldg Svcs | 39 | Sr. Custodian | HIRED |
| Bldg Svcs | 40 | Sr. Custodian | HIRED |
| Bldg Svcs | 41 | Sr. Custodian | HIRED |
| Bldg Svcs | 42 | Sr. Custodian | HIRED |
| Bldg Svcs | 43 | Sr. Custodian | HIRED |
| Bldg Svcs | 44 | Sr. Custodian | CANDIDATE IDENTIFIED |
| Bldg Svcs | 45 | BUILDING MAINTENANCE WORKER* CONVERTED FROM SR. CUSTODIAN TO BMW POSITION PER DEPARTMENT REQUEST | HIRED |
| Bldg Svcs | 46 | Sr. Custodian | HIRED |
| Landscape Svcs | 47 | Landscape Technician | HIRED |
| Landscape Svcs | 48 | Landscape Technician | HIRED |

| Unit | Priority | Position | Hiring Status |
|----------------|----------|--|----------------------------|
| Landscape Svcs | 49 | Landscape Technician | HIRED |
| Bldg Svcs | 50 | Sr. Custodian Supervisor | HIRED |
| Bldg Svcs | 51 | Sr. Custodian Supervisor | OFFER ACCEPTED; START DATE |
| | | | IDENTIFIED FOR 6/2 |
| Bldg Svcs | 52 | Sr. Custodian Supervisor | HIRED |
| Bldg Svcs | 53 | Sr. Custodian Supervisor | HIRED |
| Bldg Svcs | 54 | Sr. Custodian Supervisor | HIRED |
| Bldg Svcs | 55 | Sr. Custodian Supervisor | RECRUITMENT IN PROGRESS |
| Bldg Svcs | 56 | Sr. Custodian Supervisor | RECRUITMENT IN PROGRESS |
| Bldg Svcs | 57 | Lead Custodian* CONVERTED FROM SR. CUSTODIAN TO | RECRUITMENT IN PROGRESS |
| | | LEAD CUSTODIAN PER DEPARTMENT REQUEST | |
| Bldg Svcs | 58 | Lead Custodian* CONVERTED FROM SR. CUSTODIAN TO | HIRED |
| | | LEAD CUSTODIAN PER DEPARTMENT REQUEST | |
| Bldg Svcs | 59 | Lead Custodian* CONVERTED FROM SR. CUSTODIAN TO | HIRED |
| Dide Core | 60 | LEAD CUSTODIAN PER DEPARTMENT REQUEST | LUDED |
| Bldg Svcs | 60 | Sr. Custodian | HIRED |
| Bldg Svcs | 61 | Sr. Custodian | CANDIDATE IDENTIFIED |
| Bldg Svcs | 62 | Sr. Custodian | CANDIDATE IDENTIFIED |
| Bldg Svcs | 63 | Sr. Custodian | CANDIDATE IDENTIFIED |
| Bldg Svcs | 64 | Sr. Custodian | CANDIDATE IDENTIFIED |
| Bldg Svcs | 65 | Sr. Custodian | CANDIDATE IDENTIFIED |
| Bldg Svcs | 66 | Sr. Custodian | HIRED |
| Bldg Svcs | 67 | Sr. Custodian | HIRED |
| Bldg Svcs | 68 | Sr. Custodian | HIRED |
| | | | FINALIZING JD, RECRUITMENT |
| Utilities | 69 | Meter Reader (Admin III) | PENDING |
| Bldg Ops | 70 | Admin Analyst | HIRED |
| Bldg Ops | 71 | Plumbing Superintendent (converted from Sr. IPE per dept.) | CANDIDATE IDENTIFIED |
| Bldg Ops | 72 | Sheet Metal Worker | HIRED |
| Bldg Ops | 73 | Maintenance Mechanic | CANDIDATE IDENTIFIED |

| Unit | Priority | Position | Hiring Status |
|----------------|----------|---|--|
| Bldg Ops | 74 | Insulator *CONVERTED FROM MAINTENANCE MECHANIC TO INSULATOR PER DEPARTMENT REQUEST | JD IN REVIEW |
| Work Mgmt | 75 | Customer Service Representative | HIRED |
| Work Mgmt | 76 | Customer Service Representative | HIRED |
| Landscape Svcs | 77 | Forestry Superintendent | RECRUITMENT IN PROGRESS |
| Landscape Svcs | 78 | Supervisor - Waste Manager | HIRED |
| Landscape Svcs | 79 | Supervisor - Irrigation Manager | RECRUITMENT PENDING |
| Landscape Svcs | 80 | Laborer Tree Crew | HIRED |
| Landscape Svcs | 81 | Laborer Tree Crew | RECRUITMENT IN PROGRESS |
| Landscape Svcs | 82 | Landscape Tech | HIRED |
| Landscape Svcs | 83 | Landscape Tech | HIRED |
| Landscape Svcs | 84 | Landscape Tech | HIRED |
| Bldg Ops | 85 | Admin III | RECRUITMENT IN PROGRESS |
| Bldg Ops | 86 | AC/R Tech | OFFER ACCEPTED; START DATE IDENTIFIED FOR 6/12 |
| Bldg Ops | 87 | AC/R Tech | RECRUITMENT IN PROGRESS |
| Bldg Ops | 88 | HVAC Tech | OFFER ACCEPTED; START DATE IDENTIFIED FOR 6/5 |
| Bldg Ops | 89 | Electrician (relamp) | HIRED |
| Bldg Ops | 90 | CONVERTED FROM GENERAL ELECTRICIAN TO FIRE ALARMS TECHNICIAN PER DEPARTMENT REQUEST | HIRED |
| Landscape Svcs | 91 | Irrigation Specialist | JD IN REVIEW |
| Landscape Svcs | 92 | Irrigation Specialist | JD IN REVIEW |
| Landscape Svcs | 93 | Lead Landscape Technician | HIRED |
| Landscape Svcs | 94 | Recycling Laborer | RECRUITMENT PENDING |

QUESTIONS & FEEDBACK



Contact Customer Relations:

Customer Portal: http://aps-workrequest.ucsd.edu/

858.534.2930 (Monday – Friday 7am – 4:30pm) Emergency? Please call.

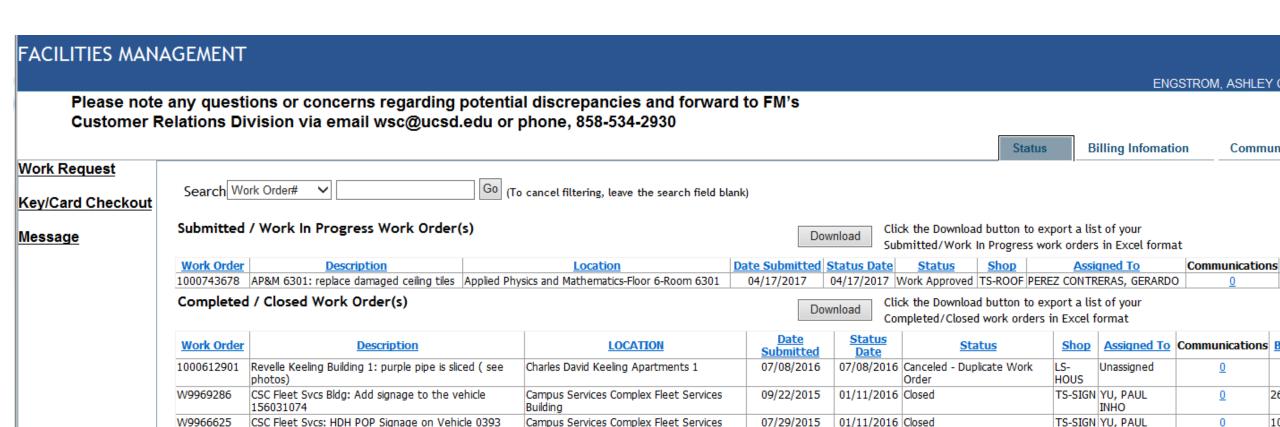
Customer Portal

W9966282

W9965001

CSC Fleet: Signage on HDH Vehicle 156030771

CSC-Fleet: Signage for 3 New Vehicles



Campus Services Complex Fleet Services

Campus Services Complex Fleet Services

07/22/2015

06/23/2015

02/29/2016 Closed

01/11/2016 Closed

INHO

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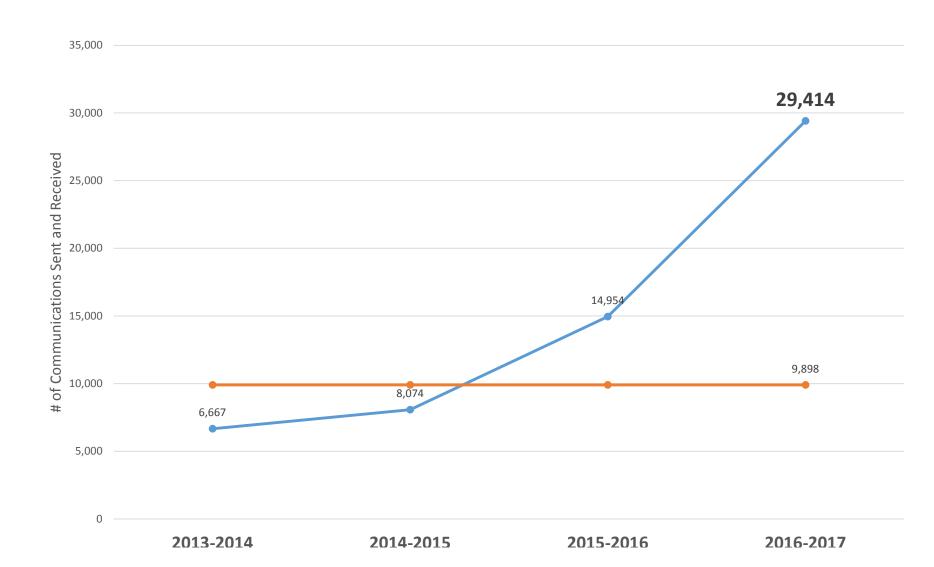
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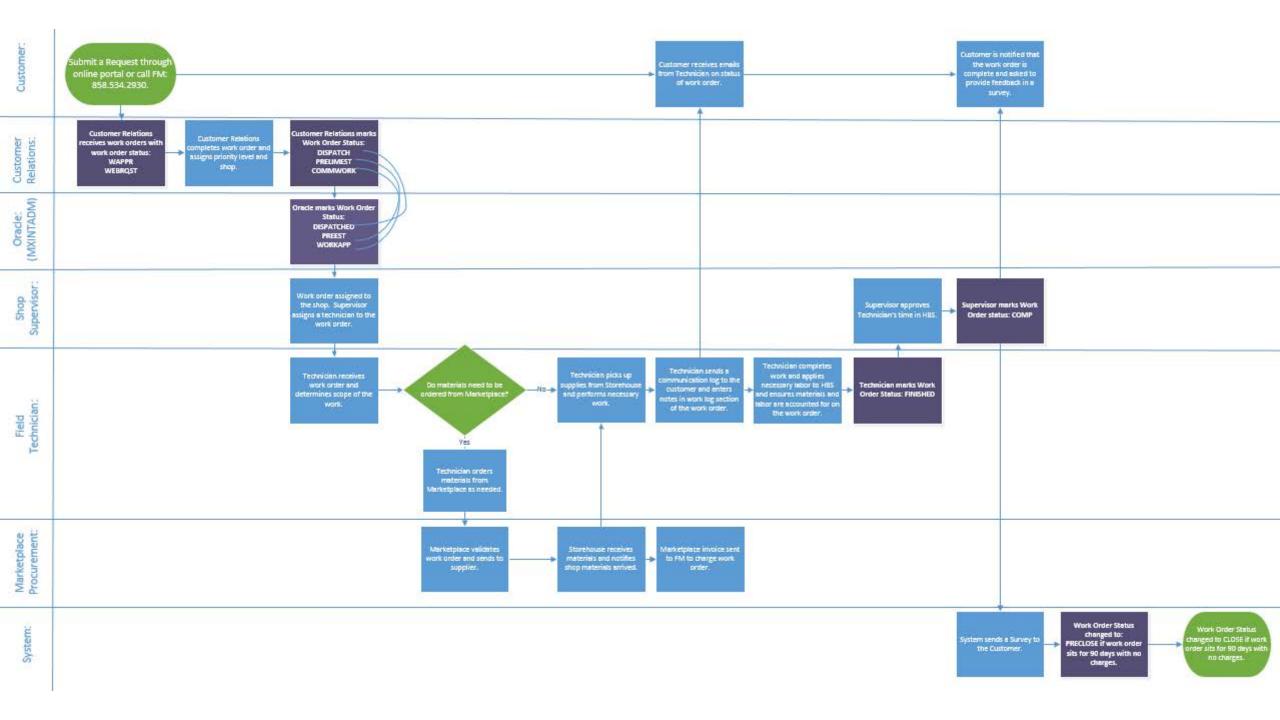
Building

Building

communication

- Average number of communications sent in the last 4 years is 9,898.
- 2016 2017 we have currently sent 29,414 communications.





Customer

Submit a request through online portal or call FM: 858.534.2930

Receive emails from field technician on status of work order.

Notified that the work order is complete and asked to provide feedback in a survey.

Customer Relations

Receives work orders with Maximo status:

WAPPR

WEBRQST

Complete work order and assigns priority level and maintenance shop.

Marks work order status:

DISPATCH

PRELIMEST

COMMWORK

Oracle

Creates a project in Oracle Financials.

Returns work order status':
DISPATCHED
PREEST
WORKAPP

Supervisors

Work orders assigned to the shop. Supervisors assigns a technician to the work order.

Supervisor approves technician's time in HBS.

Supervisor marks work order status COMP.

Field Technicians

Technician receives work order and determines scope of work.

If materials not available in Storehouse, orders materials through Marketplace as necessary.

Send communication to the Customers.

Technician completes work and applies necessary labor to HBS.

Work order status changed to FINISHED.

Marketplace/Procurement

Marketplace validates work order and sends to supplier.

Storehouse receives materials and notifies shop materials arrived.

Marketplace invoice sent to FM to charge work order.

System

System sends survey to customer.

Work Order Status changed to PRECLOSE if work order sits for 90 days with no charges. Work Order status changed to CLOSE if work order sits for 90 days with no charges.